



NRW Holdings Limited Case Study

Enterprise Systems Initiative

NRW Holdings Limited

NRW Holdings Limited is a leading provider of diversified services to the resources, energy, civil infrastructure and urban development sectors. With a head office in Perth, Western Australia, NRW is a group of companies that provide civil, mining and construction services.

Industry

Mining and Civil Construction

Location

Australia



Outcomes

ERP Project Remediation

*(Achieved 9 x return on
investment)*

Improved Capability

Enhanced
The organisations ability to
execute large and complex
projects

NRW Holdings Limited

NRW Holdings Limited is a leading provider of resources, energy, civil infrastructure and construction services. With a head office in Perth, it manages a portfolio of companies that provide civil, mining and construction services across Australia.

Industry

Mining and Civil Construction



~ 2000
employees



Established in
1994



Provides mining, civil and
construction services at
over 40 project locations
Australia wide



Strong project
focus



Outcomes

ERP Project Remediation

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investment)

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NRW Holdings Limited

NRW engaged realising-potential to provide advisory and consulting services to manage the various initiatives that formed the project. This project was high impact and complex, spanning multiple companies and multiple business units. The project encompassed:

- Strategy alignment of systems, processes, people and information.
- A large scale ERP implementation and remediation.
- Application implementation and integration across multiple companies.
- Transition and change management,
- Implementing project accounting and reporting structures
- Resource allocation management
- Standardising operational processes.
- Restructuring ICT and enhancing ICT capability
- Positioning the business for the future.



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NRW Holdings Limited

Key outcomes for the project include:

- Remediation of a previously stalled and poorly performing application implementation project.
- On time, on budget enterprise systems implementation across multiple companies.
- Reduced project team headcount – resulting in substantial cost savings.
- Business process standardisation across the group, ensuring key differentiators were protected.
- Positioned the business to take on bigger more complex projects
- 9 x return on our services investment.



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NRW Holdings Limited



Andrew Walsh
CEO

"Realising-Potential are business focussed, clear and concise in the advice they give and services they deliver."



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About Us

Realising Potential is a leader in strategic alignment, business optimisation and transformation.

We ensure that projects are delivered with a strong commercial focus and achieve clearly defined outcomes. We work closely with our clients to solve business problems caused by technology disruption, legacy systems & processes, and poor alignment to strategic objectives.

We have worked with many clients to:

- Derisk projects
- Manage change
- Optimise and transform
- Drive outcomes ; and
- Build capability



For more information
on other case studies
please go to our

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